

7.7

From: CAO <CAO@calvintownship.ca>

Sent: November 20, 2025 6:36 PM

To: Councillor Robert Latimer <Councillor.Latimer@calvintownship.ca>; Councillor Bill Moreton <Councillor.Moreton@calvintownship.ca>; Councillor Dean Grant <Councillor.Grant@calvintownship.ca>; Councillor John Manson <Councillor.Manson@calvintownship.ca>; Mayor Richard Gould <mayor.gould@calvintownship.ca>

Subject: Fw: Invitation to the 2025 Northern Council Workshop – Virtual Learning Series #2

Hello!

Please refer to the email below and attachment for another invitation to current council members to participate in free MMAH led training sessions.

Donna

Donna Maitland

CAO/Clerk/Treasurer

Municipality of Calvin

1355 Peddlers Dr., R.R.#2, Mattawa, ON. P0H 1V0

Ph: 705-744-2700

www.calvintownship.ca



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From: MSONorth (MMAH) <MSONorth@ontario.ca>

Sent: November 19, 2025 10:37 AM

To: MSONorth (MMAH) <MSONorth@ontario.ca>

Cc: Paraco, Enrique (MMAH) <Enrique.Paraco@ontario.ca>; Edwards, Leisel (MMAH) <Leisel.Edwards@ontario.ca>

Subject: Invitation to the 2025 Northern Council Workshop – Virtual Learning Series #2

To: Heads of Council, CAOs and Clerks

Please share this message with all members of your council and DSSAB board members—they won't want to miss this exciting new opportunity.

We're pleased to invite members of council and DSSAB board members to participate in the second round of the 2025 Northern Municipal Council Workshop – Virtual Learning Series. These new series will provide valuable learning sessions focused on key municipal topics.

We encourage council and DSSAB members to take advantage of this important professional development opportunity.

Note: To facilitate the registration process, please register for each session individually using the two links provided beside each session outline in the attached RSVP. These links are highlighted in yellow for your convenience. Kindly note that each participant is required to complete the registration on their own behalf.

Kind regards,

MMAH – Municipal Services Office North



SAVE THE DATE

Municipal Services Office - North
Ministry of Municipal Affairs and Housing

2025 Northern Municipal Council Workshop - Virtual Learning Series

Date: Please see schedule below for all virtual learning series.
Location: Microsoft teams

Agenda:

The Municipal Services Office – North is pleased to invite you to a virtual workshop series where members of council from across Northern Ontario will come together to engage with experts and one another on timely and relevant topics. These sessions will offer essential learning opportunities in key areas such as municipal governance and finance. We encourage you to mark your calendar and take part in this valuable series—you won't want to miss it.

Who Should Attend:

All virtual sessions delivered by seasoned speakers will be of interest to both experienced municipal council and staff and those who are newer to municipal governance and operations.

Why attend:

We are arranging an impressive list of guest speakers with significant municipal knowledge and leading practices to share. Participants will engage with and hear about experiences and approaches to common challenges. Attendees will leave the workshop with a greater understanding of how to tackle current municipal issues and govern effectively and democratically.

Virtual series details and registration links:

Note: To facilitate the registration process, please ensure you register for each session individually using the link beside each session. Kindly note that each participant is required to complete the registration on their own behalf.

1. Navigating Complaints and Community Engagement Challenges

Date and time: December 4, 2025, from 4:30 PM to 7:00 PM EST

Agenda:

Time	Presentation	Speakers	Registration
4:30 PM to 4:40 PM	Welcoming Remarks	Brandon Portelance, Municipal Advisor, MMAH, MSO-N Sudbury	Click here to register
4:40 PM to 5:40 PM	Resolution-Ready Councils - Local Complaint Policies and Procedures: Clear complaint policies are key to accountability and trust between councils and residents. This session outlines the importance of effective pathways for managing public concerns and resolving complaints locally.	Lauren Chee-Hing, Counsel, Ontario Ombudsman	
5:40 PM to 6:40 PM	Mitigating Challenges in Citizen Engagement: Hear about the City of Timmins' R-Zone Program and how it can help municipalities manage difficult interactions while safeguarding staff and maintaining respectful, effective communication with ratepayers.	City of Timmins	
6:40 PM to 6:50 PM	Closing Remarks	Leisel Edwards, Municipal Advisor MMAH, MSO-N Sudbury	

2. Social Media Communications and Conducting Effective Council Meetings

Date and time: December 11, 2025, from 4:30 PM to 7:00 PM EST

Agenda:

Time	Presentation	Speakers	Registration
4:30 PM to 4:40 PM	Welcoming Remarks	Sarah Cormier, Municipal Advisor, MMAH, MSO-N Sudbury.	Click here to register
4:40 PM to 5:40 PM	Social Media and Official Communication Policies: Explore how social media and official communication policies intersect with Codes of Conduct, open meeting rules, and council-staff relations, and what this means for effective governance.	Redbrick Communications	
5:40 PM to 6:40 PM	Conducting Effective Council Meetings:	Malcolm White, Consultant, Ironside consulting.	

	<i>The objective of this session is to equip council members with strategies and best practices to ensure meetings are productive, focused on informed deliberation and sound decision-making. Participants will learn how to foster collaboration, maintain order, and create an environment that supports transparent governance.</i>		
6:40 PM to 6:50 PM	Closing Remarks	Ellen Beaudry, Municipal Advisor, MMAH, MSO-N Sudbury	

3. Building Effective Engagement Relationships with Indigenous Communities

Date and time: January 29, 2025, from 4:30 PM to 7:00 PM EST

Agenda:

Time	Presentation	Speakers	Registration
4:30 PM to 4:40 PM	Welcoming Remarks	Sarah Cormier, Senior Municipal Advisor, MMAH, MSO-N Sudbury	Registration details for this series will be shared closer to the date. Please add to your calendars and stay tuned for updates.
4:40 PM to 5:40 PM	Stronger Together: Building First Nation–Municipal Partnerships: <i>Hear about practical tools, resources, and knowledge products that can support collaboration between First Nations and municipalities. The goal is to foster understanding and encourage partnerships that drive mutual economic benefits through learning, capacity building, and shared development.</i>	First Nation-Municipal Community Economic Development Initiative (CEDI)	
5:40 PM to 6:40 PM	Indigenous Voices in Municipal Councils: <i>This panel features Indigenous representatives who serve on municipal councils. They will share their perspectives on strengthening Indigenous–municipal relationships and their experiences representing their communities at the local level.</i>	-Sheryl Fort, Township of Hornepayne, Mayor -Susan Nelson, Township of Cochrane, Councillor -Wendy Landry, Municipality of Shuniah, Mayor	
6:40 PM to 6:45 PM	Closing Remarks	Leisel Edwards, Municipal Advisor, Local Government and Housing, MSO-N Sudbury	

Inquiries:

**Municipal Services Office – North
(Sudbury)**

**Enrique Paraco, Municipal Advisor
Email: enrique.paraco@ontario.ca
Phone: 705-280-0641**

**Municipal Services Office – North
(Thunder Bay)**

**Leisel Edwards, Municipal Advisor
Email: leisel.edwards@ontario.ca
Phone: 249-885-2953**

From: MNR Fish and Wildlife Policy Branch <MNR-FishandWildlifePolicyBranch@ontario.ca>
Sent: November 21, 2025 2:42 PM
Cc: Wildlife Policy (MNR) <WildlifePolicy@ontario.ca>
Subject: Black Bear Harvest Management in Ontario



**Ministry of Natural
Resources**

Stephen Casselman
A/Director

Fish and Wildlife
Policy Branch
300 Water Street
5th Floor N
Peterborough ON K9J 3C7

**ministère des Richesses
naturelles**

Stephen Casselman
Directeur par intérim

Direction des politiques relatives au
poisson et à la faune
300, rue Water
5^e étage Nord
Peterborough (Ontario) K9J 3C7

November 21, 2025

SUBJECT: Black Bear Harvest Management in Ontario

Greetings,

I am writing to inform you that the Ministry of Natural Resources (MNR) is seeking feedback on proposed policy and regulatory changes to black bear management. The proposal has been posted to the Environmental and Regulatory Registries for 45 days for public review and comment, closing on January 5, 2026. You can access the proposal and submit feedback here:

English: [Proposal to update the province's black bear management approach | Environmental Registry of Ontario](#)

French: [Proposition visant à mettre à jour l'approche de gestion de l'ours noir de la province | Registre e...](#)

Summary of Proposed Changes

1. **Black Bear Population Objectives:** Population objectives, described as ranges with defined upper and lower limits, will guide management decisions. Preliminary Population Objective Ranges (PORs) are proposed, based primarily on ecological data. We are seeking public input to help incorporate social, cultural, and economic considerations to refine the final objectives.
2. **Harvest Management Guidelines:** Final PORs will serve as benchmarks for assessing the status of black bear populations and guide harvest management

decisions. New adaptive management tools are proposed (e.g., a resident draw to be used in areas of concern), alongside harvest sustainability indicators to support sustainable management. A defined allocation process will improve transparency and equitability in allocation between harvest sectors.

3. Regulatory Amendments: Proposed regulatory changes will extend protections for cubs and females with cubs into the fall and clarify the prohibition on the possession of bear bile to further promote long-term sustainable black bear management.

If the guidelines and final Population Objective Ranges are approved, the ministry has proposed a 5-year province-wide transition plan. During this transition period, harvest management decisions will not be applied based on the final Population Objective Ranges, except as a pilot on the Saugeen Bruce Peninsula, where unique concerns about the small, isolated population require immediate attention. The transition plan will allow the ministry to complete necessary preparations for implementation of the new guidance.

Black bears are an important part of Ontario's ecosystem and natural heritage. These proposed changes aim to support responsible black bear management, taking into account ecological considerations, public interests, and the diverse perspectives of all Ontarians. We encourage all interested individuals and organizations to review the proposal and share your perspectives. Your feedback will help inform decisions and ensure that a wide range of views are considered in the development of black bear management approaches.

We look forward to hearing from you. If you have any questions, or would like to discuss the proposed changes further, please contact wildlifepolicy@ontario.ca.

Thank you,

Stephen Casselman
A/Director, Fish and Wildlife Policy Branch
Ontario Ministry of Natural Resources

Please note: As part of providing [accessible customer service](#), please let me know if you have any accommodation needs or require communication supports or alternate formats.



Taking pride in strengthening Ontario, its places and its people

The Town of Goderich
57 West Street
Goderich, Ontario
N7A 2K5
519-524-8344
townhall@goderich.ca
www.goderich.ca



November 21, 2025

SENT VIA EMAIL - minister.mecp@ontario.ca

The Honourable Todd J. McCarthy
Minister of Environment, Conservation and Parks
College Park, 5th Floor
777 Bay Street
TORONTO, Ontario
M7A 2J3

Dear Minister McCarthy:

On October 31, 2025, the Ontario Ministry of Environment, Conservation and Parks (MECP) announced proposed amendments to the *Conservation Authorities Act* (CAA), to establish the Ontario Provincial Conservation Agency (OPCA) to provide leadership, governance, and strategic direction to Conservation Authorities (CAs). The agency will be responsible for:

- Developing a single digital permitting platform;
- Streamlining and standardizing service delivery by setting provincewide performance, standards
as well as maintaining centralized data and updated floodplain mapping; and
- Overseeing the consolidation of Conservation Authorities.

The Ministry of Environment, Conservation and Parks are proposing that the agency would require the local Conservation Authorities to pay for the costs of the Ontario Provincial Conservation Agency.

Additionally, the MECP has introduced an amendment to the Conservation Authorities Act that outlines the proposed boundaries for establishing Regional Conservation Authorities. The proposed consolidation will entail, including reducing the number of Conservation Authorities from 36 to 7.

MECP has indicated that they plan to consult with stakeholders, municipalities, conservation authorities, and Indigenous communities. This consultation includes a policy proposal notice period posted on the Environmental Registry of Ontario for 45 days, inviting feedback on the

proposed boundaries and criteria for the regional consolidation of Ontario's 36 CAs with a deadline of December 22, 2025.

The Town understands that the timelines for the proposed CAA amendments are as follows:

- Consultation occurs throughout the Q1 2026;
- Conservation authorities operate within current governance structure until after the 2026 Municipal election; and
- Changes come into force January 1, 2027.

The Town of Goderich has identified several concerns relating to the proposed CAA amendments:

- What is the cost of establishing and operating the proposed Ontario Provincial Conservation Agency (OPCA)? The OPCA would require significant resources while local watershed advisory boards would still be needed to guide priorities and provide oversight.
- What is the anticipated total cost of consolidating the 36 Conservation Authorities to 7?
- As a local organization, the Maitland Conservation is responsive to community needs. Municipalities, landowners and community partners drive the services and priorities of the organization. A move to the OPCA, and the consolidation of Conservation Authorities, would mean less municipal input on service priorities, yet member municipalities currently financially contribute over 80% of the MVCA's operating budget, while the Province provides approximately 2%.
- Will the needs of rural communities and the agricultural sector will be adequately recognized and prioritized in this consolidation? Particularly since the lead Conservation Authority, for each of the 7 new regional conservation authorities, is expected to be in an urban setting in each region.
- A core priority for Maitland Valley Conservation Authority is reducing the risk of loss of life and community damage caused by flooding and erosion. MVCA are responsible for approving development in or near natural hazard areas, ensuring that new construction and additions are not at risk from flooding or erosion in floodplains or along the Lake Huron shoreline.
- MVCA's permitting process is efficient and consistent. In 2024, the average time to process all types of permits was just 5.7 days. The average time for reviewing and issuing permits by all conservation authorities is 12.5 business days.

- From start to finish, MVCA staff work closely with landowners, emphasizing customer service and helping them identify safe building locations outside hazardous areas. Will the proposed digital permitting platform be able to match MVCA's turnaround times and maintain this high level of customer experience? Additionally, what will the costs be for developing, implementing and maintaining this new platform?

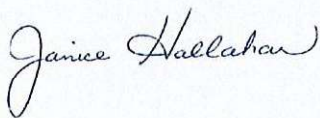
The Town of Goderich encourages the Provincial government to partner with the current Conservation Authorities to build capacity and support local solutions to watershed issues. This will require a multi-year commitment to reinvesting in Conservation Authorities.

In order to protect Ontario's prosperity, the Town would like to see an emphasis placed on developing and protecting the health of watersheds. They are the foundation of not only our economic prosperity but our life support system as well. Clean water, diverse forests and healthy soils directly support key sectors like tourism, forestry and agriculture, which in turn support economically strong local communities.

Healthy Lake Huron (HLH) is a model of collaboration between federal, provincial and county agencies, 5 Conservation Authorities and several community groups. HLH has been successful in supporting stewardship initiatives aimed at improving water quality along the Lake Huron shoreline. Using this collaborative approach across all the watersheds in Ontario to build healthy watersheds would result in effective, cost-efficient results.

Working seamlessly together, we can achieve superior results.

Respectfully,



Janice Hallahan
Chief Administrative Officer

Cc: The Honourable Doug Ford, Premier of Ontario
The Honourable Lisa Thompson, Minister of Rural Affairs, and MPP for Huron-Bruce
The Honourable Rob Flack, Ministry of Municipal Affairs and Housing
Association of Municipalities of Ontario
Environmental Registry of Ontario
Ed McGugan, Chair of the Maitland Valley Conservation Authority

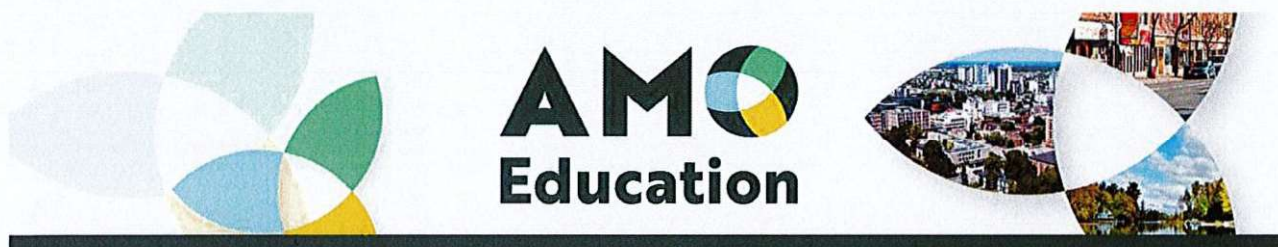
Subject: FW: Free Workshop: Insights & Strategies for 2026 Municipal Candidates from Underrepresented Communities

From: AMO Education <events@amo.on.ca>

Sent: November 25, 2025 12:01 PM

To: CAO <CAO@calvintownship.ca>

Subject: Free Workshop: Insights & Strategies for 2026 Municipal Candidates from Underrepresented Communities



Are You Considering Running in the 2026 Municipal Election?

Join this Workshop to Gain Useful Insights and Strategies Focused on Underrepresented Communities

The Association of Municipalities of Ontario (AMO) is offering a series of workshops for people thinking about running for municipal office in the October 2026 elections.

Focused specifically on diverse candidates, this **free** 90-minute workshop provides useful insights and strategies to support you in getting your name on the ballot.

While these workshops do offer a focus on individuals from underrepresented communities, **all are welcome**.

Facilitated by former municipal Councillors Steve Anderson and Jasvinder Sandhu, you will be taken through:

- what to expect running as a diverse candidate
- critical strategies for successfully campaigning for municipal office
- understand what it takes to become a candidate
- identifying your target audience
- developing effective messaging and branding
- utilizing community engagement practices to enhance visibility and support

- And more!

[More Event Info](#)

Registration is free.

Dates:

- December 3, 2025 - 10:00am -11:30am
- February 4, 2026 - 10:30am - 12:00pm
- April 8, 2026 - 10:00am - 11:30am

Location: Virtual

[Register here for December 2025](#)

[Register here for February 2026 or April 2026](#)

Steve Anderson

Former Deputy Mayor for the
Town of Shelburne and Councillor for
the County of Dufferin.

AMO Municipal Trailblazer



Steve is the former Deputy Mayor for the Town of Shelburne and Councillor for the County of Dufferin. During his time in politics, Steve was identified by the Association of Municipalities of Ontario (AMO) as a "Municipal Trailblazer."

In addition, Steve is a Senior practicing litigation lawyer with over 20 years of experience with the Toronto Transit Commission (TTC) where he has received several awards for his distinguished service.

Steve was recently appointed by the Federal government to serve in the role of Deputy Administrator for Ship and Rail Compensation Canada.



Jasvinder Sandhu

Former Councillor for the Town of Oakville and member of the AMO Youth Advisory Board.

Chair of Healthy Democracy project at AMO.

Jasvinder is a former Councillor for the Town of Oakville, having served from 2018-2022. During her time in politics, she was a member of the Association of Municipalities of Ontario (AMO) youth engagement advisory board, and she currently serves as the Chair of the Healthy Democracy Project at AMO.

In her professional life, she is an Expert Rising Star Top 40 under 40 Finalist and a seasoned employment lawyer with 15 years of practice experience, licensed in both the United States and Canada.

AMO is offering this workshop at **no charge** and encourages you to promote it widely across your networks.

Questions? Contact events@amo.on.ca.

Inquires: events@amo.on.ca

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

For Immediate Release

Northern Ontario Hill Days: NOMA and FONOM Bring a Unified Northern Voice to Ottawa

Thunder Bay, ON / North Bay, ON — December 3, 2025 — The Northwestern Ontario Municipal Association (NOMA) and the Federation of Northern Ontario Municipalities (FONOM) have concluded two highly productive days of meetings on Parliament Hill as part of **Northern Ontario Hill Days**, a coordinated advocacy mission that brought municipal leaders directly to federal decision-makers to advance the priorities of Northern communities.

Over the two-day mission, representatives from NOMA and FONOM met with **MPs from all parties, Cabinet Ministers, Opposition Leaders, and senior federal officials**, underscoring a shared message: **supporting the North is essential to strengthening Canada's economy, infrastructure, and communities.**

High-Impact Meetings Across Parliament Hill

Throughout the mission, the delegation engaged in focused discussions with:

- **Staff from the Leader of the Official Opposition**
- **MP Marcus Powlowski (Thunder Bay–Rainy River)**
- **MP Pauline Rochfort (Nipissing–Timiskaming)**
- **Finance Minister François-Philippe Champagne**
- **Minister Patty Hajdu**
- **Minister Mélanie Joly**
- **Parliamentary Secretary for Infrastructure and Housing Jennifer McKelvie**
- **Parliamentary Secretary for Immigration Peter Fragiskatos**
- **Housing Critic Scott Aitchison (CPC)**
- **MP Eric Melillo (Kenora / Kiiwetinoong - CPC)**
- **Senior staff in the Prime Minister's Office**

These discussions centred on the urgent needs of Northern communities and the unique role the region plays in national economic growth, resource development, supply chain reliability, and community safety.

Advancing Key Priorities for Northern Communities

NOMA and FONOM presented a coordinated set of priorities, including:

▪ Strengthening the Trans-Canada Highway System

Northern Ontario is home to the most vulnerable stretch of the Trans-Canada Highway. The delegation called for federal investment in 2+1 highway models, redundancy around critical pinch points, and long-term resilience planning to ensure the continuity of Canada's national supply chain.

■ **Addressing Labour Shortages Through Tailored Immigration Pathways**

Municipal leaders emphasized that severe labour shortages are slowing growth across essential services, small businesses, and major industrial projects. The delegation pressed for rural- and Northern-specific immigration solutions to attract and retain workers and to support regional post-secondary institutions facing enrolment pressures.

■ **Community Safety and Meaningful Bail Reform**

Delegates urged the federal government to take decisive action on chronic reoffending, improve accountability within the bail system, and support measures that restore safety and confidence in Northern communities.

■ **Unlocking Economic Growth and Critical Minerals Development**

NOMA and FONOM highlighted the global significance of Northern Ontario's critical mineral potential and called for accelerated permitting, strategic infrastructure investments, and continued support for Indigenous-led partnerships.

Quotes:

"Northern Ontario's highways are Canada's highways. The Trans-Canada corridor through our region is the most vulnerable stretch in the entire country, and without real federal investment in redundancy, expansion, and safety upgrades, the national supply chain remains at constant risk. At the same time, our communities are facing historic labour shortages across every sector. We made it clear in Ottawa that Northern Ontario is ready to grow, but we need the workers—and the safe, reliable transportation infrastructure—to support that growth."

— **Rick Dumas, President, Northwestern Ontario Municipal Association (NOMA)**

"Municipalities across Northern Ontario are confronting a community safety crisis driven by chronic and repeat offenders, and we pressed the federal government for meaningful bail reform that protects victims, reinforces accountability, and ensures our communities can feel safe again. At the same time, labour shortages are holding back everything from small businesses to major resource projects. Northern Ontario needs a federal partner committed to real solutions on both fronts if we are going to thrive."

— **Dave Plourde, President, Federation of Northern Ontario Municipalities (FONOM)**

A Strong and Collaborative Presence

Northern Ontario Hill Days showcased unprecedented collaboration between the two regional associations, presenting a united and solutions-focused voice to federal leaders. Together, NOMA and FONOM affirmed that **a strong, growing Northern Ontario is foundational to building a strong and competitive Canada.**

Looking Ahead

NOMA and FONOM expressed their commitment to continuing this momentum through **annual federal engagement**, ensuring that the issues facing Northern communities remain front and centre in national discussions.

Both organizations also extended an invitation to federal leaders, stating that they **look forward to welcoming MPs, Ministers, and the Prime Minister** to their upcoming conferences to continue dialogue, strengthen relationships, and advance shared priorities for Northern Ontario.

—30—

Media Contacts:

Dave Plourde, President, FONOM
705-335-1615 | fonom.info@gmail.com

Rick Dumas, President, NOMA
807-683-6662 | admin@noma.on.ca

7.12

CAO

From: Nicole McNeill <Nicole.Mcneill@mpac.ca>
Sent: December 4, 2025 11:20 AM
To: CAO
Subject: 2026 Municipal Levy



December 4, 2025

Donna Maitland
CAO/Clerk/Treasurer
Municipality of Calvin

Subject: 2026 Municipal Levy

As a trusted business partner, MPAC remains committed to supporting municipal priorities and delivering value through reliable data, accurate assessments, and meaningful collaboration.

MPAC's 2026 operating budget includes a 3.9% levy increase, consistent with our long-term approach to responsible financial management. The increase reflects inflationary and staffing cost pressures, offset in part by ongoing efficiency measures, modernization initiatives, and continued efforts to expand our commercial business. Our goal remains to deliver value and stability, while limiting impacts on municipalities by maintaining annual increases within a target aligned with inflation and growth in Ontario's property base.

Not all municipalities will see a 3.9% increase. Individual municipal levies are determined by a funding formula under the *Municipal Property Assessment Corporation Act* based on the weighted average of two factors: the municipal share of total assessed value and the number of properties compared to the rest of the province. An explanation of how MPAC calculates the municipal levy is available [here](#).

Your municipality's annual 2026 levy amount will be **\$14,557.81 or 4.09% Increase**. Additional details about your municipality's specific levy calculation are available [here](#).

Our 2026 budget has a strong focus on modernizing Ontario's property assessment system and enhancing the data and insights municipalities rely on for informed decision-making. Through our 2025–2028 Strategic Plan, we will continue to strengthen the value of this information and expand our services to better support municipal planning, investment, and local economic growth. For highlights of our collective progress, we invite you to review the [2025 Municipal Partnerships Report](#).

Your first bill will be delivered later this month, followed by equal quarterly invoices thereafter. You will also receive your Assessment Change Summary from your local MPAC Account Manager, which provides a high-level description of the assessment changes within your municipality.

As we look ahead, MPAC remains focused on modernization, innovation, and partnership— working together to enhance the data, insights, and services that can help build stronger, more resilient communities today and into the future.

If you have questions about MPAC's funding requirements, please contact:

Cindy Lam
Vice-President, Corporate Services and Chief Financial Officer
289-315-3084
Cindy.Lam@mpac.ca

For information about the assessment services available to your municipality, please contact:

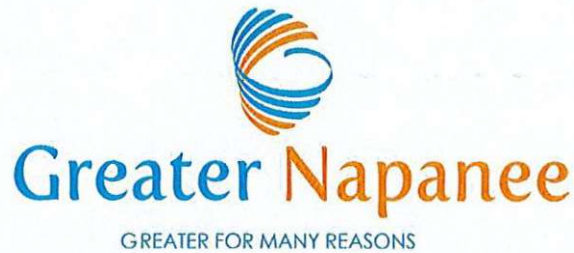
Jamie Bishop
Vice-President, Public Affairs and Customer Experience
289-200-1122
Jamie.Bishop@mpac.ca

Yours truly,

Alan Spacek	Nicole McNeill
Chair, MPAC Board of Directors	President and Chief Administrative Officer, MPAC

Copy

MPAC Board of Directors
Executive Management Group, MPAC
Director and Regional Managers, Municipal and Stakeholder Relations, MPAC



Executive Services
99-A Advance Avenue, Napanee, ON K7R 3Y5 www.greaternapanee.com

December 10, 2025

Municipality of Calvin
1355 Peddlers Drive,
Mattawa, ON P0H 1V0
Sent via email: DeputyClerk@calvintownship.ca

Re: Strengthening Self Defense Protections and Addressing Rising Home Invasions

To Whom It May Concern,

Please be advised that the Council of the Town of Greater Napanee passed the below resolution at its regular session meeting of December 9, 2025 in support of your correspondence regarding strengthening self defense protections and addressing rising home invasions in Ontario.

RESOLUTION #521/25 Schenk, Calver

That Council supports the motion from the Municipality of Calvin regarding Strengthening Self Defence Protections and Addressing Rising Home Invasions in Ontario;
And further that Council direct that a letter of support for this motion be sent to the Municipality of Calvin, the Prime Minister of Canada, the Minister of Justice and Attorney General of Canada, the Premier of Ontario, the Attorney General of Ontario, the Solicitor General of Ontario, and our local MP and MPP.

CARRIED.

Please do not hesitate to contact me at jwalters@greaternapanee.com if you require any further information with respect to this resolution.

Sincerely,

Jessica Walters
Clerk

cc: Prime Minister of Canada
Shelby Kramp-Neuman, MP Hastings-Lennox and Addington-Tyendinaga
Ric Bresee, MPP Hastings-Lennox and Addington
Minister of Justice and Attorney General of Canada
Premier of Ontario
Attorney General of Ontario
Solicitor General of Ontario



December 5, 2025

Send via email

See Distribution List on Page 4

Re: Provincial Decision on Automated Speed Enforcement

On November 25, 2025, the County of Brant Council directed staff to prepare a letter in alignment with the City of Brampton's Council Resolution C230-2025 outlining the County's concerns with the provincial decision to ban ASE. The original text was amended to align with the County of Brant's program and experiences and to reflect that the ban has been approved.

Whereas on May 30, 2017, the Province of Ontario passed the *Safer School Zones Act*, 2017 (Bill 65), amending the *Highway Traffic Act* (HTA) to permit municipalities to adopt Automated Speed Enforcement (ASE) technology on roads with speed limits under 80 km/h in school and community safety zones; and

Whereas enabling regulations came into effect on December 1, 2019, granting municipalities the authority to implement ASE and other tools to enhance safety in these areas and since this time municipalities across Ontario have adopted these programs; and

Whereas the Province's ASE legislative framework, together with provincial encouragement in 2019, has led municipalities such as the County of Brant to implement ASE technology to improve safety, reduce speeding, and prevent serious collisions and fatalities; and

Whereas the Provincial government, through the Ministry of Transportation, is responsible for the legislation, regulations and program standards governing municipal ASE programs; and

Whereas some municipalities have implemented ASE inconsistently and in contrast to recommended guidelines, the County of Brant is part of the vast majority of municipalities who have implemented best practices endorsed by the Ministry of Transportation and the Ontario Traffic Council - including speed thresholds - that prioritize public safety, resulting in safer roads; and

Whereas the County of Brant proactively developed a Road Safety Reserve Fund to ensure any revenue collected from the program is reinvested into traffic calming and safety initiatives; and

Whereas consistent with local, regional, national and international research by third parties including [Sick Kids & Toronto Metropolitan University](#), the [Canadian Automobile Association](#), the [Ontario Association of Chiefs of Police](#), the [Traffic Injury Research Foundation](#), and the [Ontario Traffic Council](#); and



Whereas the County of Brant's ASE program has resulted in significant reductions in speed, increased speed compliance in community safety zones, and changes in driver behaviour as outlined in the September 29, 2025, [RPT-0365-25 - Concern with Proposed Ban of Automated Speed Enforcement and associated presentation](#); and

Whereas between February and August 2025, only three percent of vehicles passing the device received a ticket, demonstrating how the program prioritizes enforcing significant offences and illustrates that County of Brant's existing threshold is both reasonable and aligned with best practices; and

Whereas, in the first eight months of implementation, the County observed significant positive impacts associated with ASE, including measurable speed reductions, with the prevalence of speeding dropping from 45% to 35% from February to August; and

Whereas between 20% and 30% of ASE ticket revenue is collected by the Province of Ontario; and

Whereas the County of Brant engaged with the community and introduced the Brant Safe Streets Strategy in 2019, focusing on improving road safety through enforcement, education, engineering, and other innovative solutions; and

Whereas the County of Brant is working to improve road safety and uphold its commitment to the [Brant Safe Streets Strategy](#) through the ASE program and complementary traffic-calming measures such as speedbumps/humps, roundabouts, and improved signage, in order to reduce speeds, prevent collisions, and promote lawful driving behaviour; and

Whereas despite clear evidence and proven results from municipalities, such as the County of Brant, the County was caught off guard by the Premier's sudden announcement to cancel ASE programs across the province, made without adequate notice and consultation; and

Whereas a preliminary estimate of private sector investment by companies delivering ASE solutions indicates the creation of 62 jobs and \$14 million of investment in the province; and

Whereas the Premier believes some municipalities have misused ASE; but that is no reason to shut down municipal ASE programs that have proven successful at changing driver behaviour and improving public safety; and

Whereas the Premier's concerns regarding ASE can be addressed through amendments to provincial legislation, regulations and program standards that enable municipalities to consistently use ASE, without an outright ban on the technology; and

Whereas the County of Brant's ASE program was considered best-practice and that the Premier should consider reversing the ban and meeting with Mayor David Bailey and other municipal leaders to develop improved provincial legislation, regulations and program standards related to the ASE program; and



Whereas it is reckless to abandon what works, and essential to maintain a program that preserves public safety, and, especially, at a very minimum, safety in school locations; and

Whereas, with the implementation of the ban, municipalities should receive funding from the province to reimburse the costs of the program and employ alternate traffic calming measures through the Road Safety Initiatives Fund.

Therefore, be it resolved that:

That the County of Brant Council formally opposes the Province's decision to abruptly cancel ASE, a public safety tool enabled through provincial regulations in December 2019; and,

That this resolution be sent as a letter from Council to the Premier of Ontario, the Minister of Transportation, local MPPs, all Ontario municipalities, the Association of Municipalities of Ontario (AMO), the Ontario Association of Chiefs of Police (OACP), and the Ontario Traffic Council, to convey the County's concerns with the ban and encourage the Province to reconsider the direction; and

That the County of Brant encourages that the Premier meet with municipal leaders and industry experts to determine a consistent and effective approach to ASE across municipalities that utilizes best practices to uphold the public safety benefits; and,

That the County of Brant encourages the province to use the Road Safety Initiatives Fund to reimburse municipalities for all costs incurred to implement the ASE program and implement additional traffic calming measures; and,

That staff be directed to continue monitoring speeding and traffic data in zones where ASE was previously employed to evaluate the impacts of the ASE program; and,

That staff be directed to prepare a report to Council in the future outlining the impacts of the ASE program and how the ban of these devices has influenced the prevalence of speeding in the zones; and

That staff be directed to continue monitoring developments and announcements surrounding ASE and advance advocacy efforts consistent with this letter.

Sincerely,

Mayor David Bailey on behalf of County of Brant Council



Distribution List

The Honourable Doug Ford
Premier of Ontario and Minister of Intergovernmental Affairs
premier@ontario.ca

The Honourable Prabmeet Sarkaria
Minister of Transportation
minister.mto@ontario.ca

The Honourable Will Bouma, MPP (Brantford-Brant)
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The Honourable Brian Riddell, MPP (Cambridge)
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The Honourable Ernie Hardeman, MPP (Oxford)
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Ontario Association of Chiefs of Police (OACP)
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Ontario Traffic Council
traffic@otc.org

Association of Municipalities of Ontario
amo@amo.on.ca

All Ontario Municipalities

7.15



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December 11, 2025

Via email: doug.fordco@pc.ola.org

Premier's Office
Room 281
Main Legislative Building, Queen's Park
Toronto, ON M7A 1A5

Dear Hon. Doug Ford,

Re: Opposition to Proposed Consolidation of Conservation Authorities

Please be advised that South Huron Council passed the following resolution at their December 1, 2025, Regular Council Meeting:

496-2025

Moved By: Ted Oke

Seconded by: Wendy McLeod-Haggitt

That South Huron Council supports the November 17, 2025 resolution of Town of Kingsville regarding Opposition to Proposed Consolidation of Conservation Authorities; and

That the supporting resolution and originating documentation be circulated to the Premier, Minister of the Environment, Conservation and Parks, Ministry of Municipal Affairs and Housing, MPP Thompson, AMCTO, AMO and all Ontario Municipalities.

Result: Carried

I have attached the originating correspondence for your reference.

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator
Municipality of South Huron
kwebster@southhuron.ca
519-235-0310 x. 232

Encl.

cc: Minister of Environment, Conservation and Parks, Hon. Todd J. McCarthy, todd.mccarthy@pc.ola.org; Minister of Municipal Affairs and Housing, Hon. Rob Flack, rob.flack@pc.ola.org; MPP, Hon. Lisa Thompson, lisa.thompson@pc.ola.org; AMCTO, amcto@amcto.com; AMO, resolutions@amo.on.ca; and all Ontario Municipalities

7.16

From: FCM Communique <communique@fcm.ca>

Sent: December 11, 2025 2:41 PM

To: CAO <CAO@calvintownship.ca>

Subject: Advocacy key messages to help keep municipal priorities front and centre this holiday season

[Click here to view this email in your browser.](#)



December 11, 2025



Dear FCM members,

As 2025 begins to wind down, your FCM team is ready for one more advocacy push... are you in?

Members of Parliament are wrapping up their last week in the House of Commons for the year before traveling to their home communities for the holidays.

Like them, we know you will be spending the next few weeks checking in with your constituents at local tree lightings, charity dinners, new years levees and other community activities. We encourage you to take advantage of these events to engage with your local MPs to make sure that municipal priorities and the residents you serve are on their minds when they return to Ottawa in late January.

As these are not formal advocacy meetings, we encourage you to keep it casual and use local examples for relatability: maybe the parade route is on a road in need of repair, or the fundraiser is in a community centre that has benefitted from the Canada Community-Building Fund!

Consider following up with them more formally in the new year to keep the conversation moving and the relationship strong.

Below you will find key messages to support these conversations.

On infrastructure related to housing and trade:

- **Municipalities maintain the majority of Canada's public infrastructure yet only receive 8 cents out of every tax dollar.** As a result, infrastructure that's vital for businesses, economic projects and new home builds in our communities are chronically underfunded and in increasingly poor repair.
 - **Budget 2025 recognized the importance of local infrastructure in meeting Canada's housing and trade goals,** but without a long-term infrastructure plan, economic and housing priorities are at risk.
 - **Time is of the essence. We must ensure that the coming construction season is a successful and productive one.** The best way for municipalities to deliver results quickly is for the federal government to double the Community Stream of the Build Communities Strong Fund (formerly the Canada Community-Building Fund). It should also be indexed to GDP, and matched with provincial and territorial contributions.
 - **Public transit is essential for mobility, reducing congestion and affordability.** FCM is calling for the federal government to reverse the funding reallocations directed away from the Canada Public Transit Fund and continue to prioritize investments in transit.
-

On housing and homelessness:

- **Everyone deserves a roof over their head.** Municipalities are doing everything they can to protect the most vulnerable ahead of winter but the federal government must ramp up investment in programs designed to tackle homelessness like Reaching Home.
 - **To support housing affordability, FCM recommends increasing the share of non-market housing and prioritizing public land for supportive and transitional housing.** Leveraging prefabricated and modular housing, along with surplus public land, will help Build Canada Homes deliver quickly on housing and homelessness reduction.
 - **Now that the Building Canada Homes application process is open,** the federal government needs to focus on a renewed National Housing Strategy that addresses all municipal housing priorities gaps caused by programs that have or are scheduled to end. This includes the Housing Accelerator Fund and retrofit funding.
-

On policing and bail reform:

- **Local policing is often the biggest budget item for municipalities.** As policing costs continue to rise nationwide, municipal

budgets are under growing pressure, especially in rural, remote and northern communities where limited tax bases must support large geographic regions.

- **The federal government's new bail reform legislation is a positive step toward addressing public safety challenges** posed by violent and repeat offending in communities and the added strain on municipal policing. Now, we need to further strengthen the justice system by expanding court capacity, improving national bail data sharing, strengthening enforcement and tackling the root causes of repeat offending.
- **Everyone deserves to be safe in their communities.** FCM recommends that the federal government increase investment in the RCMP to improve staffing and service levels for municipal contract policing.

You may also use [**FCM's fall 2025 advocacy priorities brochure**](#) to help guide your conversation. Feel free to print and share it!

We'd love to hear how these conversations go. Send us a note at [**action@fcm.ca**](mailto:action@fcm.ca) if you have feedback to share. (Kindly note that FCM offices are closed from Dec 25-Jan 2. We will get back to you in early January!)

Thank you for supporting municipal advocacy in your community, in Ottawa and across the country.

- Your FCM team



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